

— ✨ THE HEALTH COLLABORATIVE ✨ —

COLLECTIVE IMPACT ON HEALTH

— ✨ DATA-DRIVEN HEALTH IMPROVEMENT IN GREATER CINCINNATI ✨ —

March 19, 2015
Leadership Forum
Welcome and Agenda Review

Leadership Forum Process: Revised Flow

Meeting 3: HOW: Engage and Plan

Reach agreement on measurable goals for each initiative

Develop criteria for a community health dashboard

Define Collective Impact on Health commitment and accountabilities

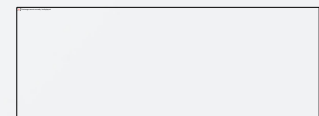


Review polling and scenarios to identify common themes

Translate themes into a shared vision

Reach consensus on Guiding Principles and Action Areas

Commitment and accountability



TODAY'S AGENDA

8:30-8:40 Welcome and Review of Purpose

8:40-8:50 Model Outcomes

8:50-9:15 Our Collective Vision

9:45-10:00 Break

10:00-10:50 Creating Alignment: Table Exercise and Report Out

10:50-11:15 Next Phase of Work

11:15-11:30 Meeting Wrap-Up

There is a fire alarm going off in our city...



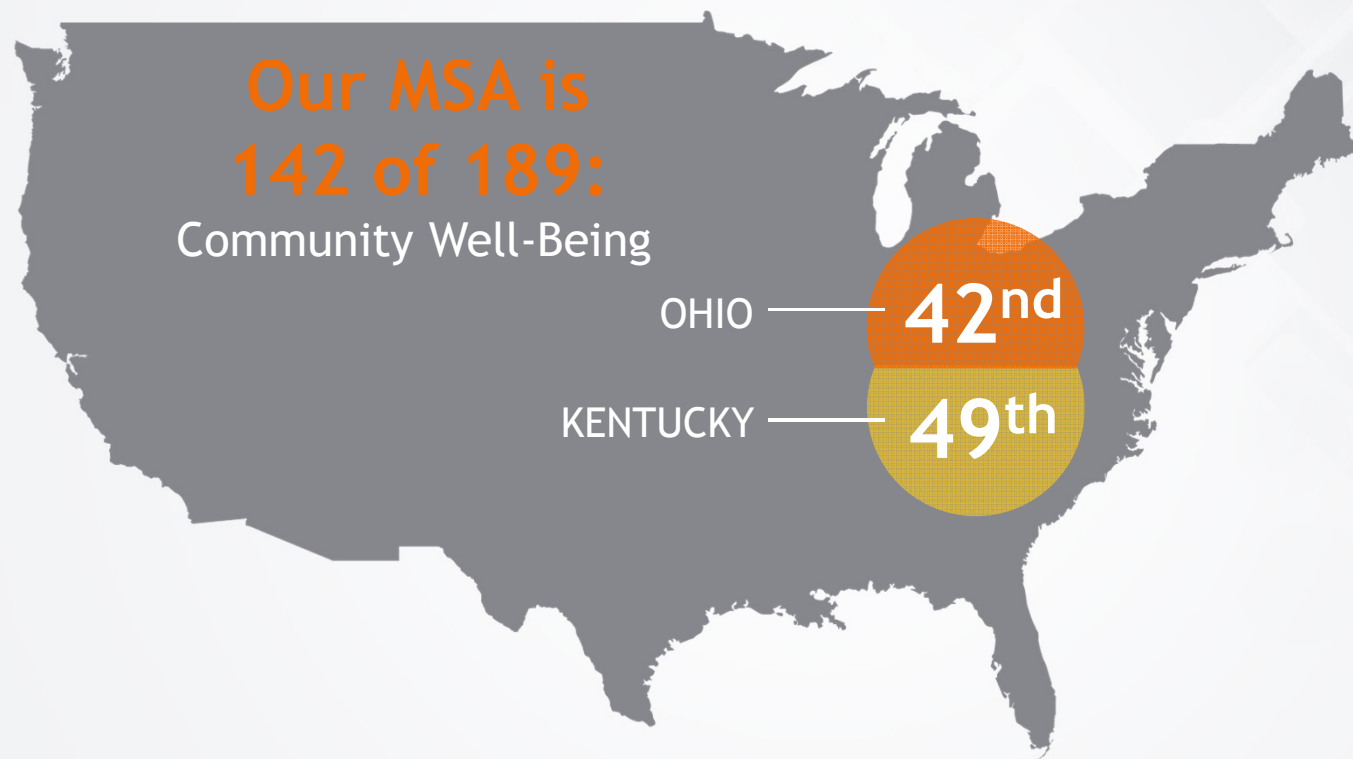
- Our 7-county region loses \$2.5 billion every year in lost workforce production due to poor health
- 20% of local deaths in 2013 were attributable to the gap between the rich and the poor
- The Cincinnati region ranks in the bottom 25% for overall health nationally

Health Care Costs Continue to Rise



And overall health is not improving

2013 State of American Well-Being; [Gallup - Healthways Well-Being Index](#)

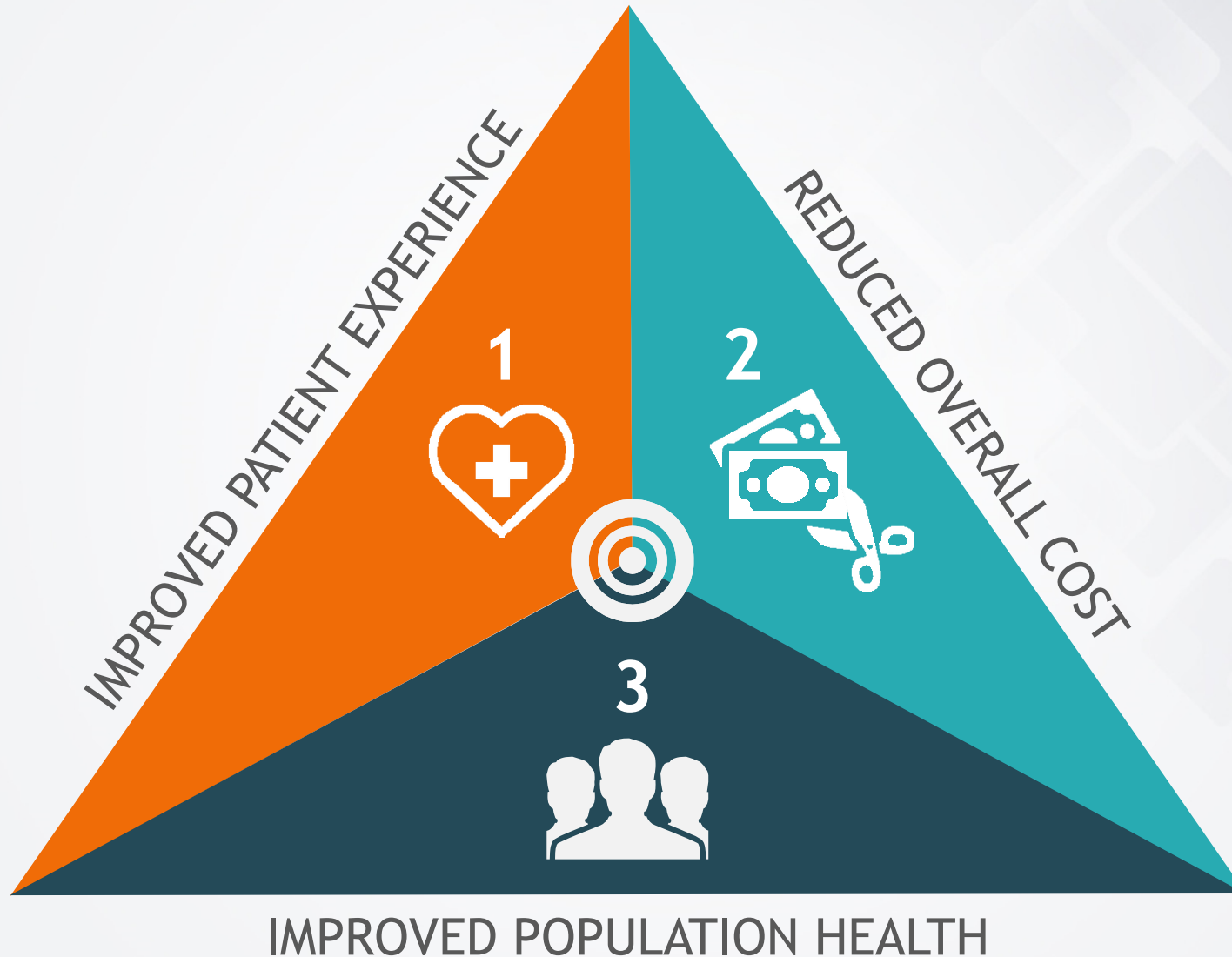


Employers individually have little impact on the overall cost of health to the community.

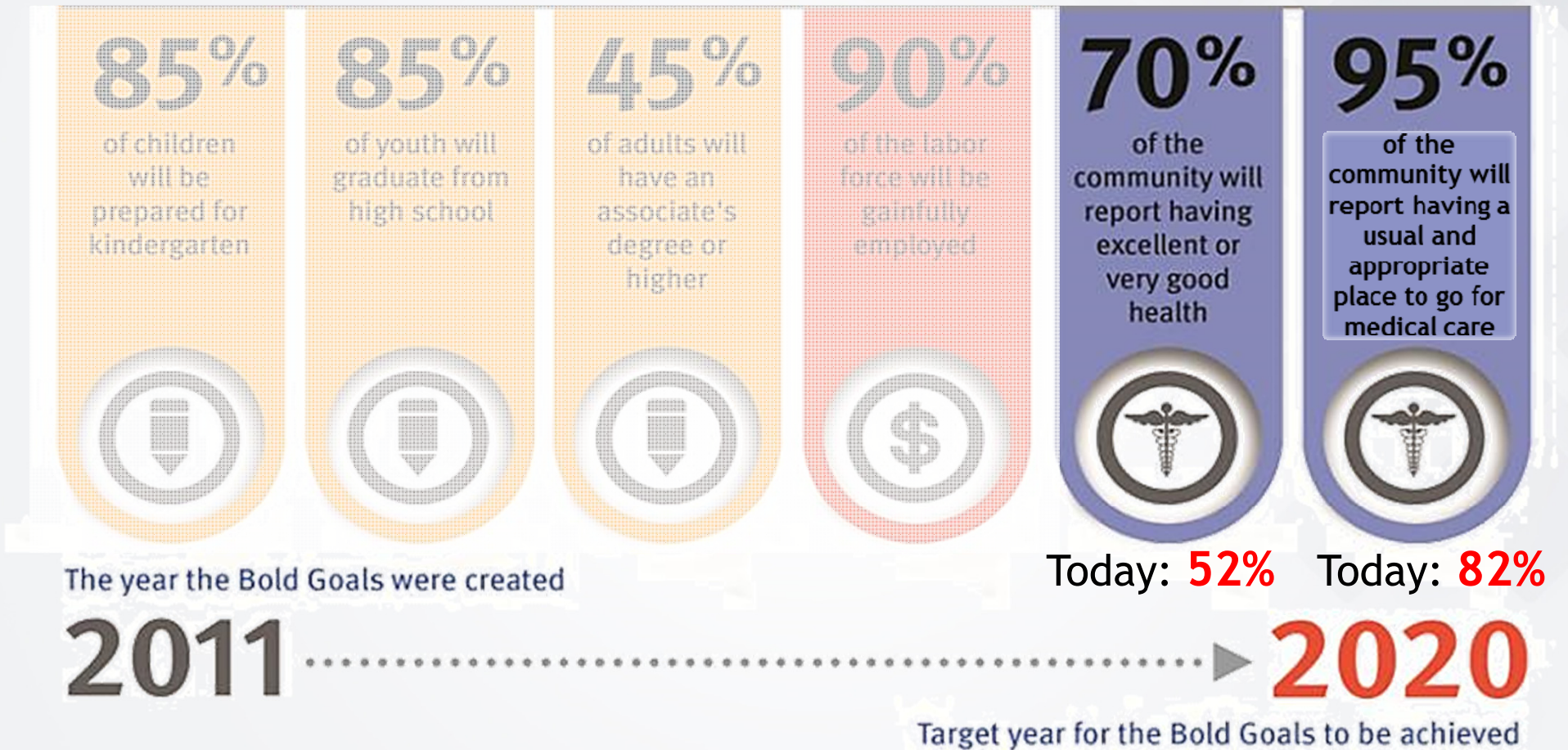


Health System focus on delivery system reform and efficiency but not community health goal.

What's the Triple Aim, Again?



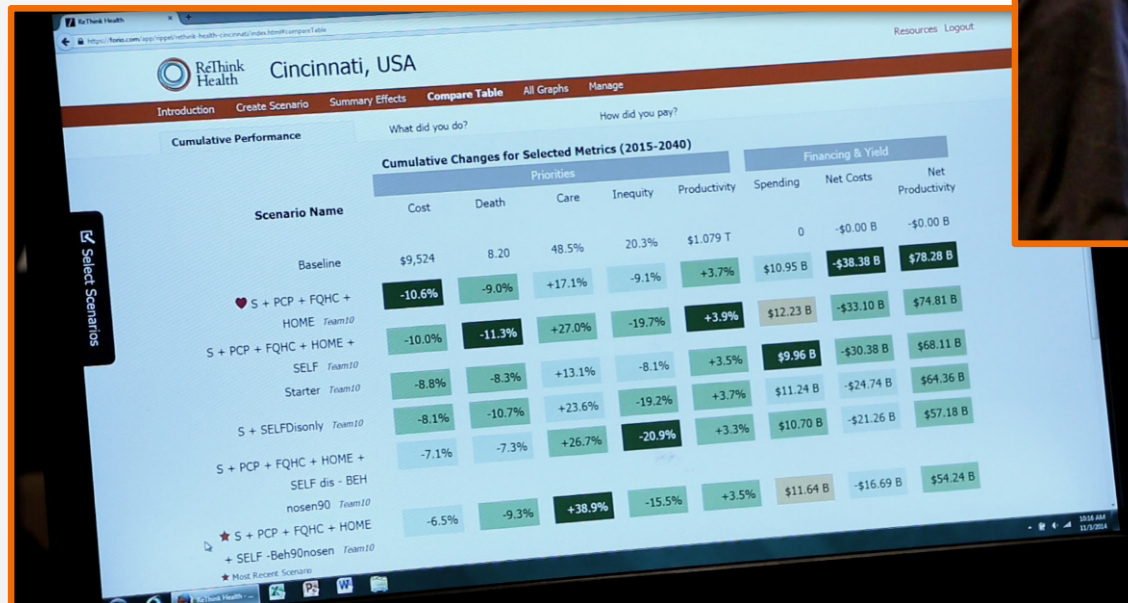
Where Did We Begin: Bold Goals For Our Region



The Value of the ReThink Model



- Shared Understanding of
 - Possible initiatives
 - Outcomes over time
 - Cost of effort



The Value of The ReThink Model



- Shared Understanding of
 - Impact on the Triple Aim



Collective Impact Goal

Arrive at a Small Number of
Actionable Initiatives
That in Combination
Have the Power to Achieve
the Triple Aim

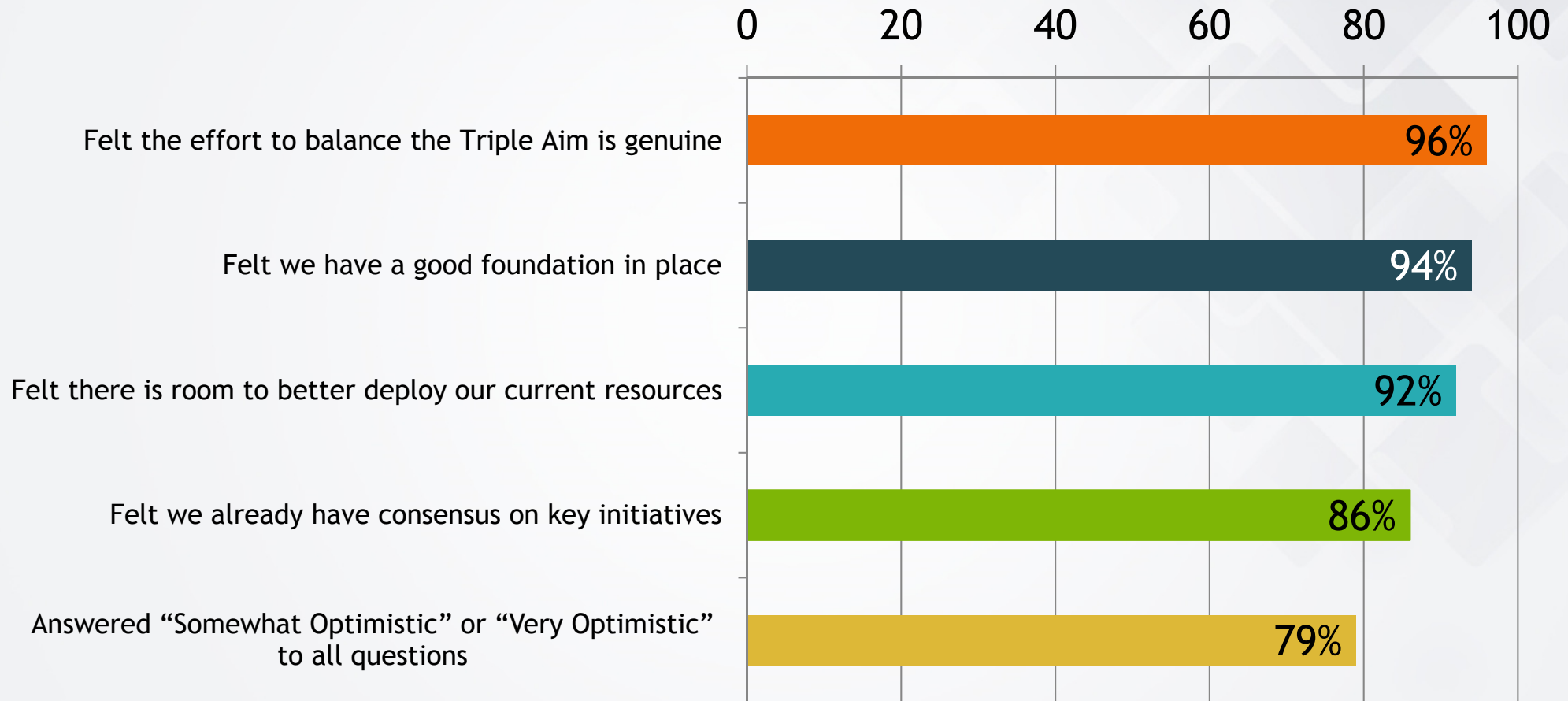
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Review of Progress Since the
November 3 Leadership Forum
Jennifer Chubinski

Takeaways from Survey: Confidence Questions



Favored Scenarios from Post-Session Voting

	1. Behaviors	5. Family Pathways	4. Student Pathways	16. Care Coordination	8. Self-care	15. Medical Homes	7. Mental Health	6. Physical Health	16a. Technology Update	10. PCP Efficiency	3. Crime	2. Environment	20. Post discharge	12. Recruit PCPs for FQHCs	Scenario #	Cost change from baseline)	% change from baseline	Deaths % change from baseline	Sufficiency of Care % change from baseline	Inequity % change from baseline	Workforce Productivity % change from baseline	Program Spending in billions	Net Cost Savings (all healthcare costs in baseline and all healthcare and program costs for scenario in billions)	Productivity Increase in billions	Contingent Global Payment - Medicare/Medicaid/ Commercial
x	20	20	x	D	x	D	x	x	x					1	-10.90	-13.00	37.40	-20.20	3.10	\$ 9.69	-\$39.47	\$72.67	50/50/50		
x	20	20	x	x	x	D							x	2	-9.90	-12.50	36.10	-15.30	3.00	\$ 10.20	-\$34.17	\$66.58	50/50/50		
x	20	20	x	x	x	x			x		x			3	-10.50	-15.00	39.40	-16.40	4.20	\$ 13.66	-\$32.33	\$77.33	50/50/50		
x	50	20	x	x	x								x	4	-10.20	-12.00	34.60	-15.10	3.70	\$ 12.58	-\$33.37	\$73.42	50/50/50		
x	20	20	x	D	x	D			x					5	-10.40	-10.60	24.20	-20.40	2.80	\$ 9.29	-\$38.06	\$68.65	50/50/50		
x	20	20	x	D	x	x		x						6	-11.80	-11.50	27.70	-19.80	4.00	\$ 11.41	-\$42.84	\$85.57	80/50/70		
x	20	20	x	D	x		x							7	-9.20	-12.20	34.10	-16.00	2.70	\$ 8.14	-\$32.95	\$61.71	50/50/50		
x	20	20	x	x	x	x		x	x					8	-11.20	-13.20	39.40	-14.60	4.10	\$ 12.47	-\$37.95	\$82.20	50/50/50		
x	50	20	x	x	x	x		x						9	-11.20	-13.30	39.30	-17.50	5.10	\$ 15.97	-\$34.33	\$89.17	50/50/50		
x	100		x	x	x	x		x					x	10	-9.70	-13.50	39.80	-22.00	6.50	\$ 20.95	-\$21.94	\$91.95	50/50/50		
x	25	25	x	x	x	x		x	x	50/D				11	-11.90	-13.80	40.70	-16.80	4.40	\$ 13.59	-\$40.01	\$87.18	70/70/70		
x	20	20	x	D	x	D						x		12	-11.00	-10.60	23.70	-20.30	2.90	\$ 9.34	-\$41.24	\$72.24	50/50/50		
x	20	20	x											S	-8.80	-8.30	13.10	-8.10	3.50	\$ 9.96	-\$30.45	\$68.10	50/50/50		

Best
 Worst
 Most spending

D = Disadvantaged Populations Only

Note: Far right column showing changes in assumptions on contingent global payment
Any number in columns A-N = % implementation of initiative

The story of our top scenarios...



- *Unanimous*

- Pathways (income and education)
- Healthy Behaviors
- Care Coordination w/technology updates
- Medical Homes
- Payment Reform (CGP)

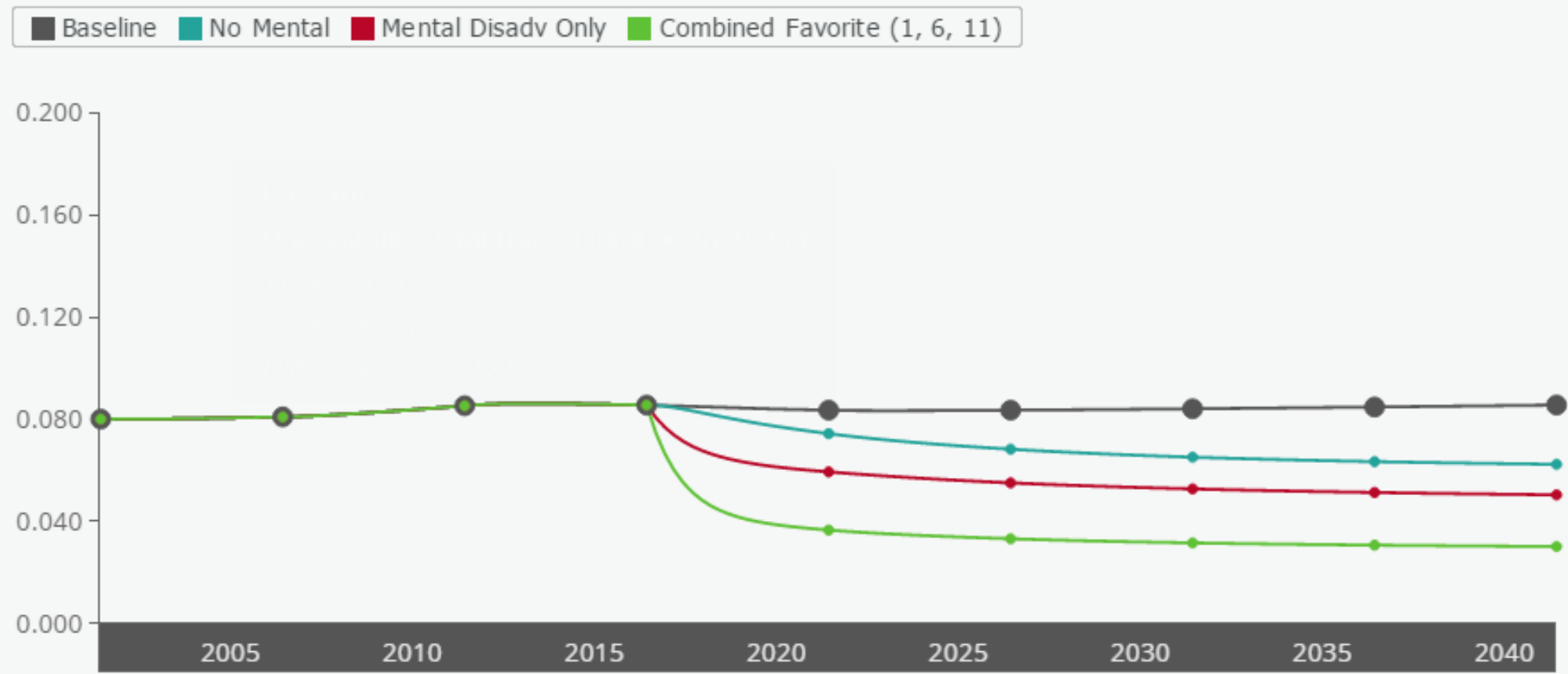
Steering Committee Examination...



- *Addressing Equity*
- *Mental Health*

Exploring Mental Health

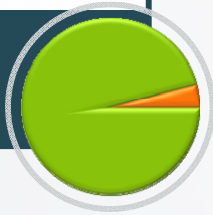
Untreated mental illness fraction



Takeaways from Survey: Challenge Questions

- 96% were concerned about financing initiatives

FINANCING



- 90% were concerned about turning initiatives into action plans

ACTION



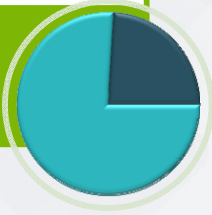
- 78% were concerned about too many initiatives

INITIATIVES



- 76% were concerned that important issues will not get attention

PRIORITIES



Steering Committee Conclusions



Big Ideas:

Four main action areas are needed:

1. Pathways
2. Healthy Behaviors
3. Care Delivery Bundle (PCMH, Efficiency, Coordination)
4. Payment and Financing

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Our Collective Vision
Dr. Lynne Saddler

Collective Vision - Pathways



Improving health is tightly linked to Improvement
in **Education** and **Reduction of Poverty**

**Collective Impact efforts to improve
these areas are already active**

Good News: There is an effort beginning to
coordinate the different Collective Impact backbones.

Collective Vision - Healthy Behaviors



We cannot improve health without addressing behaviors

Diet and Nutrition
Active Living
Smoking
Addiction
Self Care/Chronically Ill

Good News: There are some programs already in process in our community. There is room to coordinate and add resources.

Collective Vision - Care Delivery



Improvements in care delivery will produce better outcomes, particularly for the chronically ill.

Patient Centered Medical Homes (PCMH)
Primary Care Efficiency
Care Coordination

Good News:

Good work is already underway in this area that we can work to scale and spread.

Collective Vision - Payment & Financing



All scenarios contemplated Contingent Global Payment increasing to 50% or more

**How should we leverage current activity?
Can we reinvest savings/
other financing options?**

Good News:

Government and market forces are moving in this direction. Our influence may be best used to help align the application to our goals.

Collective Vision - Mental Health & Equity



These will be our most complex issues

Good News:

The Steering Committee is committed to these issues...

Steering Committee Conclusions



Big Ideas:

Our community's definition of health will include both mental and physical health

Steering Committee Conclusions



Big Ideas:

Action areas will have to include special strategies that address the needs of vulnerable populations

